

## APPENDIX 1 - 2025 02 10 CRR0042 & CRR0052

### Risk Register - Corporate Risk Register

Current Risk Level Summary

Green	0	Amber	0	Red	2	Total	2
Current Risk Level Changes					1	4	↗
					1	4	↗

0	0	0	0	0	0
0	0	0	1	1	
0	0	0	0	0	
0	0	0	0	0	
0	0	0	0	0	

Risk Ref	CRR0042	Risk Title and Event	Assigned To	Last Review date	Next Review		
		<b>Border fluidity, infrastructure and resilience</b>	Simon Jones	20/01/2025	20/04/2025		
<p>That changes in border customs, checking and processing routinely disrupt local communities and both the strategic and local road networks.</p> <p>That the Government does not provide sufficient capital and revenue financial support to departments, agencies, local authorities and other infrastructure stakeholders necessary to address the necessary infrastructure, legislation and controls to ensure a long term plan for frictionless border movements.</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Changes at the UK border with Europe means additional controls now exist on the movement of goods and people between the UK and the EU.	Significant slowdown in the existing flow of goods and people through the Kent Ports leads to long delays in accessing the Port of Dover and Eurotunnel.	High		<ul style="list-style-type: none"> <li>Preparation for impacts of two separate but interconnected schemes that will affect non-EU citizens travelling to most EU countries; implementation of the EU Entry/Exit System (EES) system and the EU European Travel Information and Authorisation System (ETIAS).</li> </ul>	Andy Jeffery	A -Accepted	Medium
The UK Government and the EU have introduced new border controls and further changes are being introduced including the new Entry/Exit System (EES) and European Travel Information and Authorisation system (ETIAS).	Impacts on strategic traffic routes as a result of Operation Brock and other traffic management measures, leading to an increase in local and pan Kent road journey times, impacting communities and businesses.	20 Major (5) Likely (4)		<ul style="list-style-type: none"> <li>KCC contributes to the Kent &amp; Medway Resilience Forum Operation Fennel strategic plan</li> <li>Working with Government to develop short, medium and long-term plans for border resilience looking at infrastructure and technological solutions.</li> </ul>	Toby	Control	12 Serious (4) Possible (3)
KCC has been working with partners at a local and national level to assess potential implications for the county and prepare for various	Significant detrimental impact on the county's economic competitiveness, attractiveness for inward investment and quality of life for Kent residents.  Significant increase in imported			<ul style="list-style-type: none"> <li>Regular presentations to Cabinet Committee on potential impacts relating to people and goods.</li> <li>Regular engagement with senior colleagues in relevant Government Departments.</li> </ul>	Simon Jones	Control	

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<p>scenarios.</p> <p>KCC is reliant on coherent, coordinated governance and information across Government to aid the Local Authority and partners locally in planning their contingency arrangements and responding appropriately.</p> <p>KCC continues to work with KMRF partners and government in anticipation of the new implementation date for EES. This is dependent on revised EU legislation allowing for a phased introduction of the levels of checks over a period of several months, anticipated to begin at some point between May &amp; November 2025.</p>	<p>goods subject to statutory checks by Trading Standards including consumer goods and animal feeds.</p> <p>Imported animals now subject to welfare checks at Border controls posts, breaches of welfare subject to investigation by Trading Standards.</p> <p>Shortages and delay may impact supply chains.</p> <p>Interruption and effect on business services, both statutory and discretionary, such as: Adult's and children's social care workers being able to reach necessary areas. Care homes in the affected areas. Officers and Community Wardens working in affected areas and those officers who live in affected areas but deliver face to face services. Critical infrastructure including schools, KCC buildings and other KCC responsible areas.</p>			<ul style="list-style-type: none"> <li>• Several training exercises have taken place to prepare for various scenarios and to ensure staff competency is maintained, including Exercise Barra and Exercise Jura.</li> <li>• KCC are leading on the Kent and Medway Resilience Forum which undertakes EES planning work.</li> <li>• Government funding to support improving access to the borders.</li> <li>• KCC are part of the KMRF EES Strategic and Tactical Planning Groups (multi agency planning groups for potential disruption at Port of Dover and Eurotunnel). These groups plan work across KMRF to prepare for the impacts of EES and KCC lead on this work.</li> <li>• A KCC EES planning structure has been implemented which manages EES on behalf of CDRF.</li> <li>• Regular and ongoing testing and review of internal KCC business continuity and response plans</li> <li>• KCC contribution to multi-agency communications in the 'response' phase, and leadership of communications in the 'planning' and 'recovery' phases</li> <li>• KCC services are continually reviewing business continuity arrangements, taking potential scenarios into consideration, with co-ordination via Directorate Resilience Group.</li> </ul>	<p>Andy Jeffery</p> <p>Andy Jeffery</p> <p>Andy Jeffery</p> <p>Andy Jeffery</p> <p>Andy Jeffery</p> <p>Andy Jeffery</p> <p>Andy Jeffery</p> <p>Christina Starte</p> <p>Service Managers</p>	<p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p>		
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**Review Comments** 20/01/25 - reviewed by Andy Jeffery with no changes needed to content or ratings at this time. Added additional statement under cause to reflect continuation of preparations.  
20/01/2025

## Risk Register - Corporate Risk Register

Risk Ref	CRR0052	Risk Title and Event	Assigned To	Last Review da	Next Review		
		<b>Adaptation of KCC Services to Climate Change impacts.</b>	Simon Jones	10/02/2025	10/05/2025		
<p>There is a risk that a failure to adapt KCC services to climate change leads to adverse impacts on and increased costs to the Council, as a result of damage to or loss of physical and financial assets, staff sickness and lower productivity, transport disruption, and others.</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
<p>A lack of adaptation by the Council services (including those delivered and commissioned by KCC) to climate change as a result of inadequate planning and a lack of resourcing.</p>	<p>KCC bears significant financial costs due to the destruction/deterioration of its assets and services. Services responsible for the safety and wellbeing of staff and the general public are placed under greater demand for their services, resulting in greater expenditure and lower productivity. Kent's residents experience a decline in the quality of services that KCC provides across the county, leading to customer dissatisfaction and reputational damage.</p>	High	12	<ul style="list-style-type: none"> <li>• Delivery of the KCC Climate Change Adaptation Plan (including service level climate change adaptation risks and incorporating climate adaptation into project and BAU activity delivery, etc.).</li> <li>• Building environmental risks into KCC project work and the delivery of the KCC Environment Plan.</li> <li>• Delivery of KCC's Net Zero Plan (2030).</li> <li>• Strategic Statement – Priority 3 re Environment</li> <li>• Delivery of the Kent Environment Strategy and Energy and Low Emissions Strategy.</li> <li>• Estate rationalisation and building in additional measures to reduce emissions.</li> <li>• ISO 14001 accreditation (the international standard for Environmental Management Systems) implemented and maintained</li> </ul>	Helen Shulver	A -Accepted	Medium
		16	↗		Helen Shulver	A -Accepted	12
		Serious (4)	4		Rebecca Spore	Control	Serious (4)
		Likely (4)			Matthew Smyth	Control	Possible (3)
					Matthew Smyth	Control	
					Rebecca Spore	Control	
					Matthew Williams	Control	
<b>Review Comments</b>	<p>10/02/25 - reviewed at DLT. Current rating increased to 16 to reflect Adaptation Plan being in place but still a risk regarding delivery of objectives. Target rating increased to 12 to reflect risks around funding and adoption across the organisation</p> <p>10/02/2025</p>						